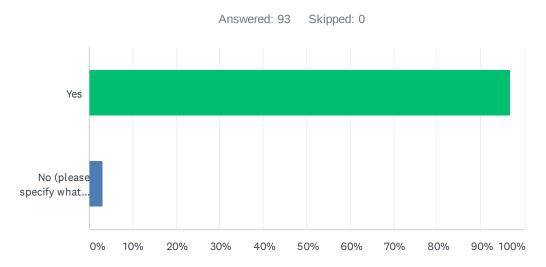
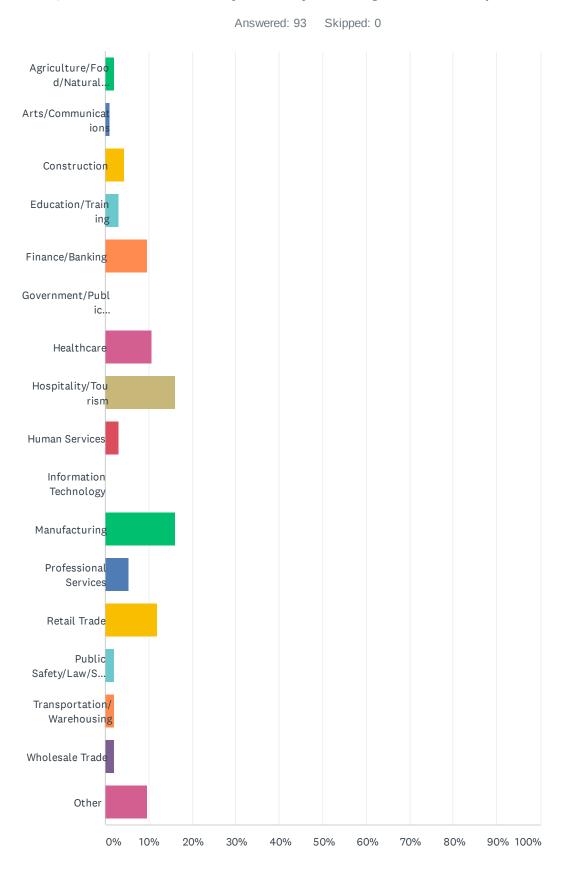
Q1 Is your business located in Douglas County, MN?



ANSWER CHOICES	RESPONSES	
Yes	96.77%	90
No (please specify what county.)	3.23%	3
TOTAL		93

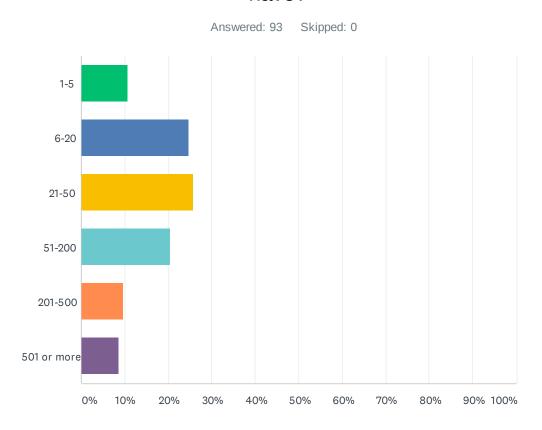
Q2 In which industry does your organization operate?



Douglas County Employee Shortage Survey

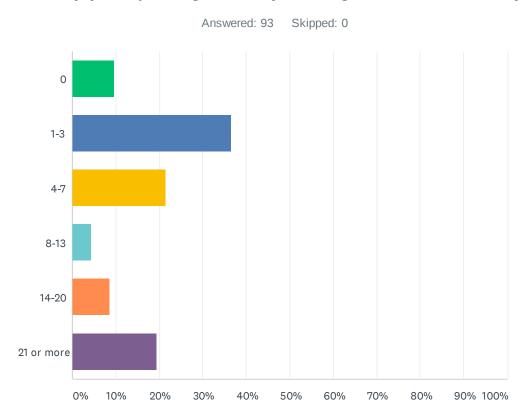
ANSWER CHOICES	RESPONSES	
Agriculture/Food/Natural Resources	2.15%	2
Arts/Communications	1.08%	1
Construction	4.30%	4
Education/Training	3.23%	3
Finance/Banking	9.68%	9
Government/Public Administration	0.00%	0
Healthcare	10.75%	10
Hospitality/Tourism	16.13%	15
Human Services	3.23%	3
Information Technology	0.00%	0
Manufacturing	16.13%	15
Professional Services	5.38%	5
Retail Trade	11.83%	11
Public Safety/Law/Security	2.15%	2
Transportation/Warehousing	2.15%	2
Wholesale Trade	2.15%	2
Other	9.68%	9
TOTAL		93

Q3 How many employees, including yourself, does your organization have?



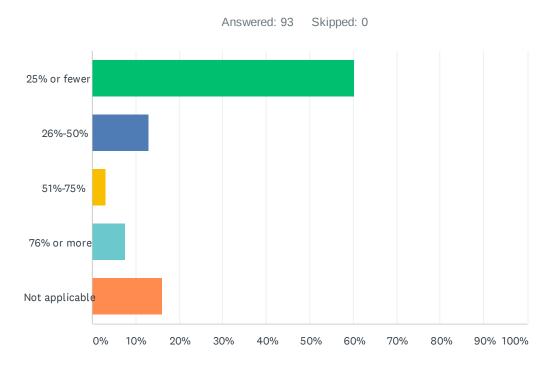
ANSWER CHOICES	RESPONSES	
1-5	10.75%	10
6-20	24.73%	23
21-50	25.81%	24
51-200	20.43%	19
201-500	9.68%	9
501 or more	8.60%	8
TOTAL		93

Q4 How many job openings does your organization currently have?



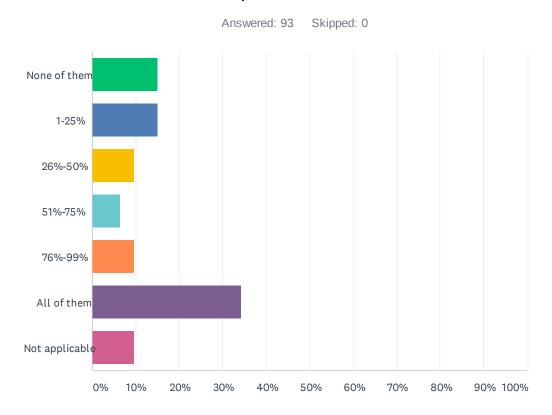
ANSWER CHOICES	RESPONSES	
0	9.68%	9
1-3	36.56%	34
4-7	21.51%	20
8-13	4.30%	4
14-20	8.60%	8
21 or more	19.35%	18
TOTAL		93

Q5 Approximately what percentage of your organization's total employment in this area do these open jobs represent?



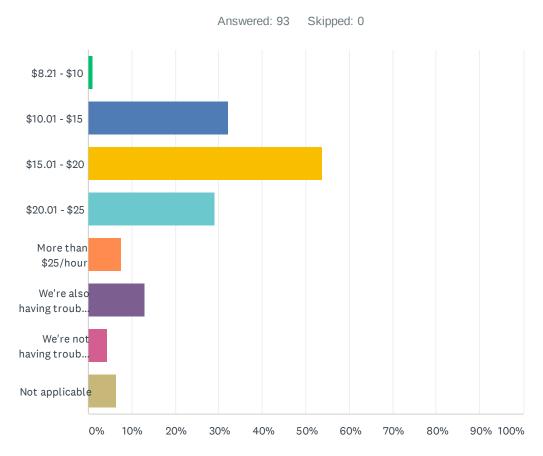
ANSWER CHOICES	RESPONSES	
25% or fewer	60.22%	56
26%-50%	12.90%	12
51%-75%	3.23%	3
76% or more	7.53%	7
Not applicable	16.13%	15
TOTAL		93

Q6 Approximately what percentage of those open jobs are for fulltime positions?



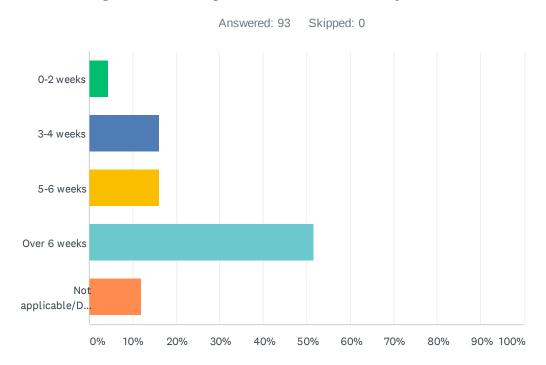
ANSWER CHOICES	RESPONSES	
None of them	15.05%	14
1-25%	15.05%	14
26%-50%	9.68%	9
51%-75%	6.45%	6
76%-99%	9.68%	9
All of them	34.41%	32
Not applicable	9.68%	9
TOTAL		93

Q7 What is the hourly wage for the jobs you're having trouble filling? (Check all the apply.)



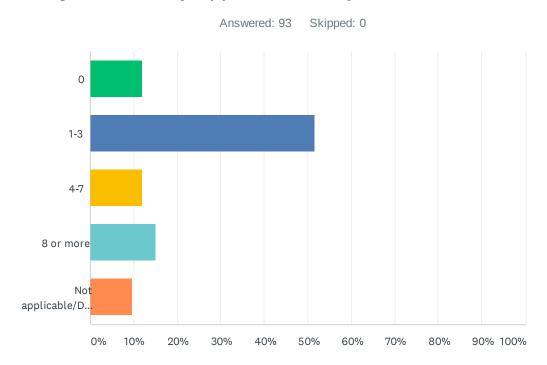
ANSWER CHOICES	RESPONSES	
\$8.21 - \$10	1.08%	1
\$10.01 - \$15	32.26%	30
\$15.01 - \$20	53.76%	50
\$20.01 - \$25	29.03%	27
More than \$25/hour	7.53%	7
We're also having trouble hiring salaried employees	12.90%	12
We're not having trouble filling any positions	4.30%	4
Not applicable	6.45%	6
Total Respondents: 93		

Q8 On average, how long has it taken to fill jobs to date in 2021?



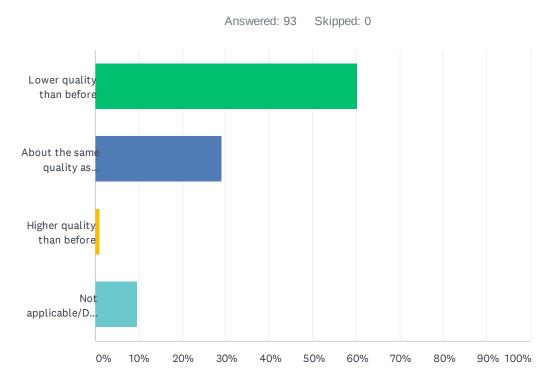
ANSWER CHOICES	RESPONSES	
0-2 weeks	4.30%	4
3-4 weeks	16.13%	15
5-6 weeks	16.13%	15
Over 6 weeks	51.61%	48
Not applicable/Don't know	11.83%	11
TOTAL		93

Q9 On average, how many applications do you receive for each open job?



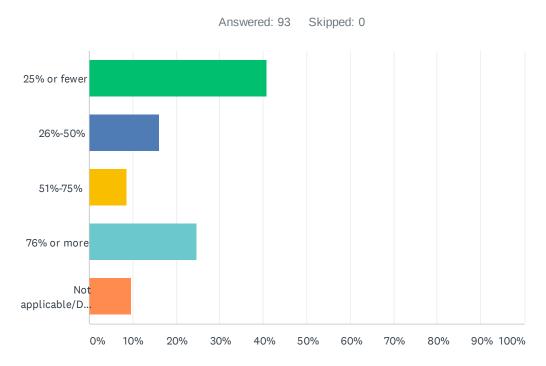
ANSWER CHOICES	RESPONSES	
0	11.83%	11
1-3	51.61%	48
4-7	11.83%	11
8 or more	15.05%	14
Not applicable/Don't know	9.68%	9
TOTAL		93

Q10 How would you describe the quality of candidates for jobs now compared to what they were pre-COVID?



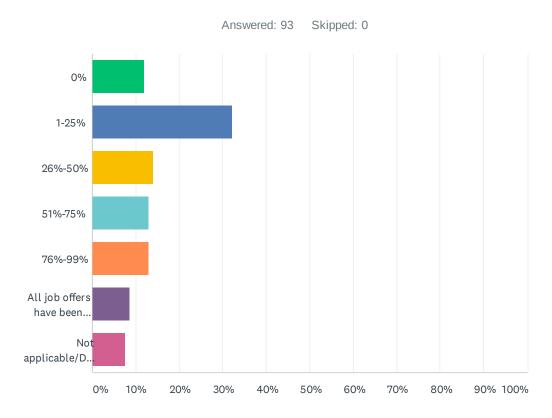
ANSWER CHOICES	RESPONSES	
Lower quality than before	60.22%	56
About the same quality as before	29.03%	27
Higher quality than before	1.08%	1
Not applicable/Don't know	9.68%	9
TOTAL		93

Q11 Approximately what percentage of applicants contacted for interviews in 2021 have followed through with them?



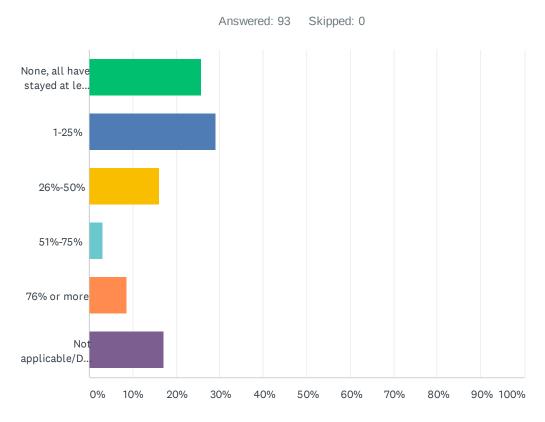
ANSWER CHOICES	RESPONSES	
25% or fewer	40.86%	38
26%-50%	16.13%	15
51%-75%	8.60%	8
76% or more	24.73%	23
Not applicable/Don't know	9.68%	9
TOTAL		93

Q12 Approximately what percentage of your job offers have been accepted to date in 2021?



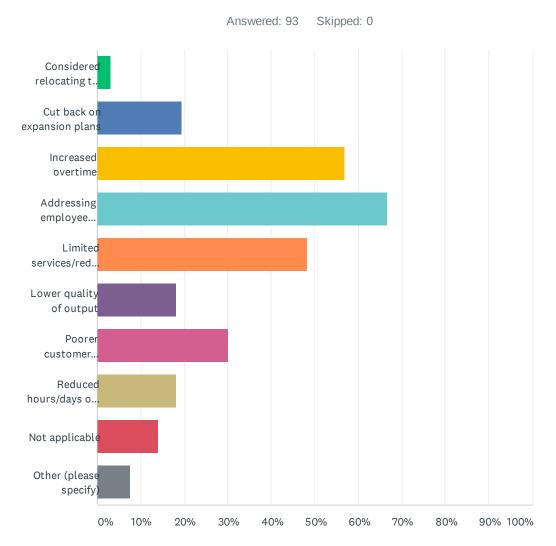
ANSWER CHOICES	RESPONSES	
0%	11.83%	11
1-25%	32.26%	30
26%-50%	13.98%	13
51%-75%	12.90%	12
76%-99%	12.90%	12
All job offers have been accepted	8.60%	8
Not applicable/Don't know	7.53%	7
TOTAL		93

Q13 Of those who accept your job offers, how many never show up for work or leave (voluntarily or involuntarily) within 30 days of starting?



ANSWER CHOICES	RESPONSES	
None, all have stayed at least 30 days	25.81%	24
1-25%	29.03%	27
26%-50%	16.13%	15
51%-75%	3.23%	3
76% or more	8.60%	8
Not applicable/Don't know	17.20%	16
TOTAL		93

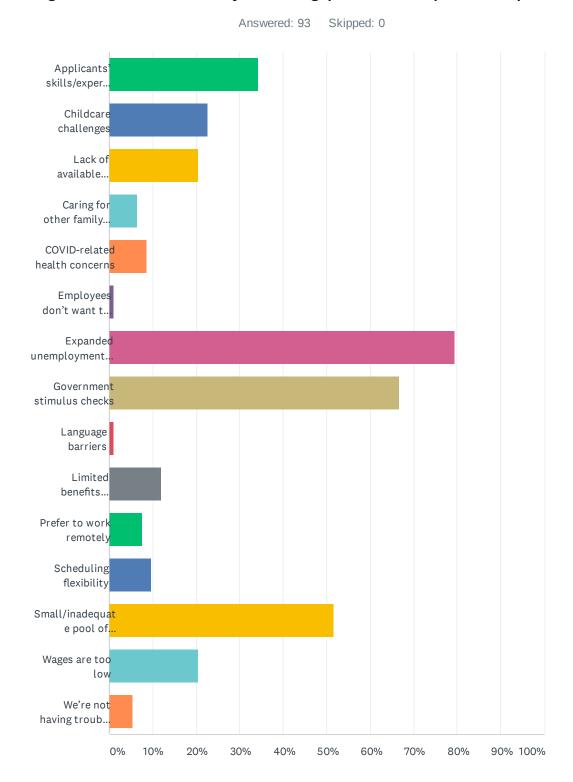
Q14 How have employee shortages caused you to alter your operations? (Check all that apply.)



Douglas County Employee Shortage Survey

ANSWER CHOICES	RESPONSES	
Considered relocating to another community	3.23%	3
Cut back on expansion plans	19.35%	18
Increased overtime	56.99%	53
Addressing employee burnout/fatigue	66.67%	62
Limited services/reduced production	48.39%	45
Lower quality of output	18.28%	17
Poorer customer service	30.11%	28
Reduced hours/days of operation	18.28%	17
Not applicable	13.98%	13
Other (please specify)	7.53%	7
Total Respondents: 93		

Q15 Which of these factors do you feel contribute most to your organization's difficulty in filling positions? (Check up to 5.)



Douglas County Employee Shortage Survey

ANSWER CHOICES	RESPONSES	
Applicants' skills/experience are not satisfactory	34.41%	32
Childcare challenges	22.58%	21
Lack of available housing	20.43%	19
Caring for other family members	6.45%	6
COVID-related health concerns	8.60%	8
Employees don't want to live in the Douglas County, MN area	1.08%	1
Expanded unemployment benefits	79.57%	74
Government stimulus checks	66.67%	62
Language barriers	1.08%	1
Limited benefits offered	11.83%	11
Prefer to work remotely	7.53%	7
Scheduling flexibility	9.68%	9
Small/inadequate pool of candidates	51.61%	48
Wages are too low	20.43%	19
We're not having trouble filling any positions	5.38%	5
Total Respondents: 93		